

OPERATIONAL CASE STUDY FEBRUARY 2018 EXAM ANSWERS

Variant 5

Marking Guidance

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The following marking guidance is based on Operational Case Study Exam February 2018, Variant 5.

[LINK TO PAPER](#)

This marking guidance has been provided by CIMA for information purposes only. It is not to be considered exhaustive and alternative, valid approaches would earn marks.

Note: while the published weighting of competencies for the level would be reflected in the distribution of marks for each examination, there may be some small variations between different forms of the examination.

CIMA will not accept challenges to this marking guidance on the basis of academic judgement.

Marking Guidance

Section	Technical Skills		Business skills		People Skills		Leadership Skills		Integration	Total
1	Evaluation of supplier financial information	9	Evaluation of supplier financial information	4	Cousin's supply wheel	12				25
2	Cost of quality	13	TQM	12						25
3	Accounting for furnace repair costs, furnace impairment and a new furnace	12			Linear programming to determine production plan	2				25
	Linear programming to determine production plan	11								
4	Labour variances: rate, idle time, mix and yield	11					Responsibility accounting and controllability of variances	6	3	25
	Responsibility accounting and controllability of variances	5								
Total marks available for each competency		61		16		14		6	3	100